IRENE C CARDWELL ELEMENTARY Campus Improvement Plan 2017/2018

The Foundation for Academic Success begins at Irene C. Cardwell Head Start.

Date Reviewed: 02/04/16 Date Approved: 02/04/16

Mission

The mission of the San Felipe Del Rio CISD Irene Cardwell Head Start/Pre-K Program is to collaborate with families and community service organizations to provide our children and their families with opportunities and support in achieving lifelong growth and change through their individual strengths, needs, and interests.

Vision

The vision for San Felipe Del Rio CISD Irene Cardwell Head Start and Pre-K is to see our families and community members as active participants in the preparation of our students for academic success as we achieve School Readiness goals.

Nondiscrimination Notice

IRENE C CARDWELL ELEMENTARY does not discriminate on the basis of race, color, national origin, sex, or disability in providing education services, activities, and programs, including vocational programs, in accordance with Title VI of the Civil Rights Act of 1964, as amended; Title IX of the Educational Amendments of 1972; and section 504 of the rehabilitation Act of 1973; as amended.

Campus Performance Objectives

Goal 1: A quality curriculum shall be utilized for instruction with modifications based upon student achievement and teacher input and shall be actively monitored by administration for compliance with all accountability systems.

- Performance Objective 1: 100% of students who are tested will demonstrate improvement by attaining at least 10% increase in each domain assessed through LAP-3 during each aggregation period. (Oct, Feb, May)
- Performance Objective 2: The Code of Conduct and campus/classroom discipline plans will be consistently and fairly enforced by all students throughout each school year.
- Performance Objective 3: By May 2018, a positive campus climate will be promoted through the implementation of team building activities and motivational meetings and strategies.

Goal 2: The district shall continue to be a good steward of the community's financial resources and explore new opportunities for organizational efficiency and effectiveness.

- Performance Objective 1: By the end of 2018, the Head Start program will have utilized its resources efficiently and successfully to carry out its mission to impact the community.
 - Performance Objective 2: By May 2018, a multitude opportunities will have been made available for parents to reinforce student educational outcomes.
- Performance Objective 3: In order to benefit students and their families, the program will provide ongoing trainings and partnership opportunities with community businesses and organizations to include district staff and board members.

Goal 3: Campuses shall maintain an attendance rate of 96% or higher for students and staff.

• Performance Objective 1: By May 2018, the average daily attendance rate for the campus will be 96%.

Goal 4: The district will provide meaningful and effective communications in a timely manner to all stakeholders.

• Performance Objective 1: The program will provide effective communication with community businesses and organizations to include district staff, policy council, and board members.

Goal 5: The district shall provide early childhood program(s), available to all eligible students, as state and federal funds become available.

- Performance Objective 1: In order to maintain the required number of students at 100%, the program will implement a continuous plan of recruitment and enrollment.
- Performance Objective 2: By the end of May 2018, numerous transition activities will have been provided for all students entering and leaving the prekindergarten program including kindergarten transition trips.
- Performance Objective 3: By May 2018, all Head Start students will have received dental, health, and hygiene screenings and necessary follow-up care. By the end of each school year, all staff will have received a yearly TB test and have the required physicals documented on ChildPlus.
 - Performance Objective 4: 100% of all identified students will receive appropriate medical attention and proper documentation will be kept on ChildPlus.

Resources

Head Start Grant

Pre-K Grant

Local Funds

Title 1

Principal's Account

Strategic Priorities

- **Priority 1.** Recruit, support, and retain teachers and principals
- **Priority 2.** Build a foundation of reading and math
- **Priority 3.** Connect high school to career and college
- **Priority 4.** Improving low-performing schools

IRENE C CARDWELL ELEMENTARY Site Base

Name	Position					
Adams, Ruby	Director					
Brijalba, Melinda	Bil Teacher/Co-Ed Coordinator					
Dixon, Patricia	Mental Health & Disabilities Coordinator					
Galindo, Sara	Teacher					
Galvan, Velma	Principal's Secretary					
Garcia, Maricela	Bil Teacher/Bilingual Advocate					
Gonzales, Diana	School board Member					
Gutierrez, Chavell	Instructional Aide					
Huerta, Raema	Parental Aide/Parent					
Kueschmann, Christopher	Community Member					
Luna, Vanessa	Teacher					
Martinez, Rosa	Parent					
Olivo, Don	Interventionist					
Padilla, Pam	Assistant Director					
Richardson, Wayne	Community member					

Sign-In Sheet

Title I Comprehensive Needs Assessment

November 16, 2016

12:00-4:00 p.m.

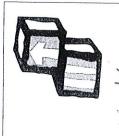
Irene Cardwell

Name - Print	Role - principal, teacher, parent, etc.	Signature
Kosa Martinez	pournt	LEMB.
Raema Huerta	Dirental Mide Larent	
Maryssa. Luna	tacher	The same
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	Teacher.	Marsh m Ene
Christopher Kuechmann Polispauni	Polisycours / communisy	Pustoppe Killen am
DIANA (SONZATES	Sch bd MRM/BER	Jim E. Gonzalez
Liza P. Padilla	Ast. Director	Kin P. Palielle
Patricia Dixon	Opposedor	Rothing Digar
Tracy Wayne Archardson	Commiss De JuButs	Gar Warre He
Melinda M. Brijatba	Teacherl Co-Ed. Coordinator	Medmide M. Bulance
Donald Olive	Er. Cova.	Du Oli
Uchma Galvan	Prince to Section 8	
Ruby Adams	Principal	Kula
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ONCLB Documentation – Meeting Sign-In Sheet



Irene Cardwell Head Start/Pre-kindergarten Program

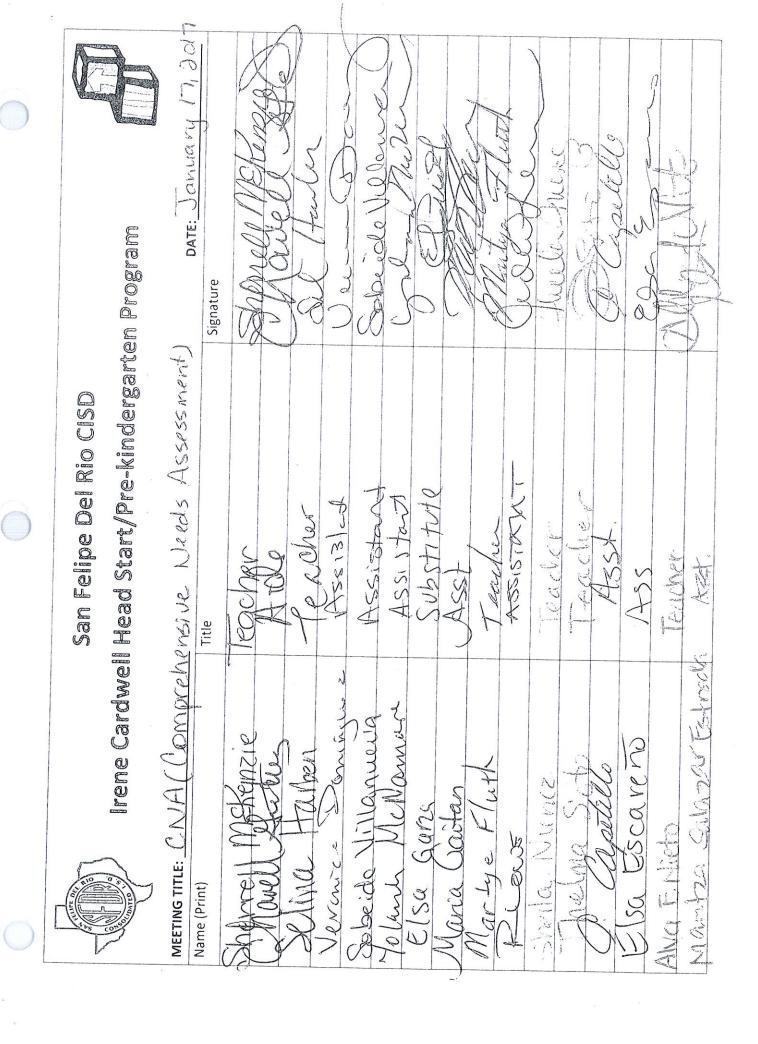


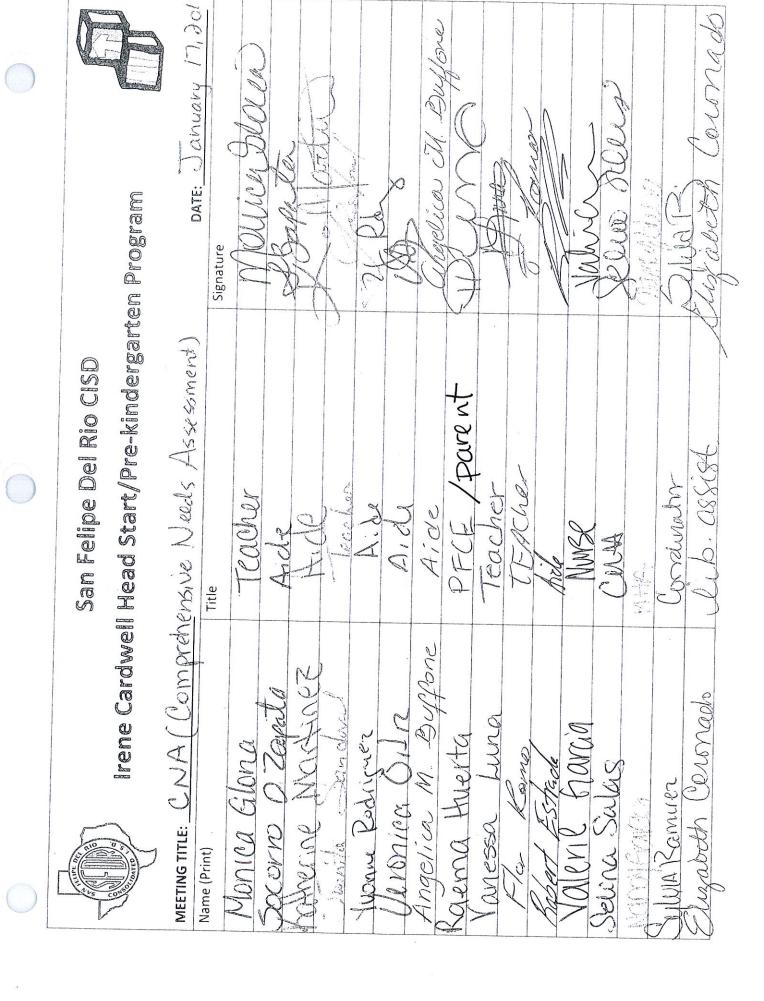
LL.		DATE: 1 0 1 0
Name (Print)	Title	Signature
Ruby Adams	Principal	S Car
DIANA GONZAles	Sch Bd Mem Ber	Diana Gonzala
Vanessa Luna	Teacher	Thinks of the same
Raema Huerta	Parental Aide / Darent	4 3 6
Zhica Osc	Wenter Health Distailles Contrator Contrator	V CAMPION MIND
Melmda M. Bripalisa	Teacher 100-60uc. Moorel	Mulmda. M. Baralla
Donne Oliv	Ed. Cevalineter	D-G
ayne hyporasi	Bets - Fachtely	War a Storing
(Invinell charter)	Teacher-Ande	March Lis
Maricela H. Garua	Teachi	March M. Anc
Christopher Kuechnann	A	Gustopho, Kuchum
RUSA MANTINZ	Policy Council - Chair/parent	MAX
17a P. Padrille	Ast. William	
Verne Galvan	Priversal Secretary	



Irene Cardwell Head Start/Pre-kindergarten Program

Day () Day sher Killshameinn Melmale ni Gradin M. Ocala DATE: Signature MEETING TITLE: CNA (COMPTETENSIVE NORDS ASSESSMENT) Director Christopher Kuechmann Policy Council Divector 15ch BD reacher Mental Health Tech asst 1each-en reading Principal Teacher toot PFC E AS 3+ Backer PA Mariselda Hugnes Jennifer Juarez Chelle Thomades whena tenalosa DIANA GONZAles mather action 10000 Solda Vang Nora Lodinguez Melinda M. Brijavloz Ruby Adams oveld Oliva Jabriella Pena All One Saucoll -orales Mc Liza Padilla Jose 1 Name (Print)

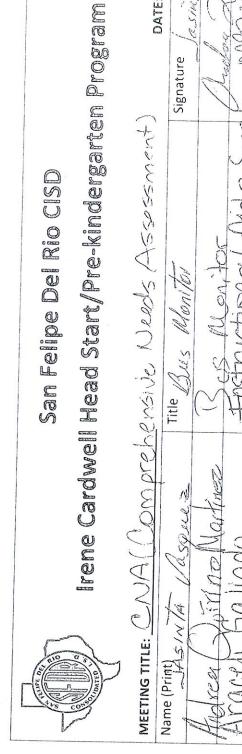






Irene Cardwell Head Start/Pre-kindergarten Program

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MEETING TITLE: CNA (Comprehensive Needs Assessment)	Name (Print)	Maria Sante Sandera	Harac. Georgale =	Maria Julia	Greta Mackborn	Verbiles Enriques	Docom Zarazus	Diana Reyner	JOETUR FEMILIE	Frala Barrera		& Archell M. Correa	I melde intologies	Aleida Canti Obos	Cotrain Dixon	Moraco Hiveraco	





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Resource Aide

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Sheet.

Title I Comprehensive Needs Assessment

April 27, 2017

2:00-4:00 p.m.

Irene Cardwell

Name - Print	Role - principal, teacher, parent, etc.	on Section 1
DIANA GONZALES	PC/Sch board	
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Patricia Dixion	Conglos	Zahinia Brina
Parissa Luia	Teacher	Design Company
Raema Huerta	PFCE / parent	HISS STATE
Melmaa M. Brijalla	leacheir 1	Meln Z. M. Resold
Maricela 4, Gamé	Teacher (M carelle IM Arc
Liza P. Padilla	ASSABriedo	Kan Padios
Don Oliva	Ed. Cord (E.C. Induranting	
K. Clekans	Princepil/Director	R Ji Cams
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Agenda Item Input [CNA] Meeting

Date Submitted: April 27, 2017 2:00- 4:00p.m. Submitted by: Rufina Adams
Agenda Item (Short Title): Comprehensive Needs Assessment Time Allotment: 120 minutes ☑Information Item ☑ Discussion Item ☑Action Item
Background Information: Comprehensive Needs Assessment/ Title I A - Head Start Working together for Children
Additional Information/Notes: Evaluating needs of our students at Cardwell Head Start/PK, Review of Current CNA, Review of Data assessment results, Facility Needs of the campus
Attachments: No Syes If yes, title of attachment: NCLB Comprehensive Needs Assessment End of Year Review and Finalize
Agenda Item (Short Title): Time Allotment: minutes Information Item Discussion Item Action Item
Background Information:
Additional Information/Notes:
Attachments: No Yes If yes, title of attachment:

Agenda Item Input [CNA] Meeting

Date Submitted: November 16, 2016 12:00-4:00p.m.	Submitted by: Liza P. Padilla							
Agenda Item (Short Title): Comprehensive Need Time Allotment: 240 minutes ☐ Information Item ☐ Discussion Item ☐ Action Item	ds Assessment							
Background Information: Comprehensive Needs Assessment/ Title I A - I Children	Head Start Working together for							
Additional Information/Notes: Evaluating needs of our students at Cardwell Head Start/PK, Review of Current CNA, Review of Data Beginning assessment results, Facility Needs of the campus								
Attachments: No Yes If yes, title of attachment: NCLB Comprehensive Needs Assessment Review and Revision								
Agenda Item (Short Title): Time Allotment: minutes Information Item Discussion Item Action Item								
Background Information:								
Additional Information/Notes:	« «							
Attachments: No Yes If yes, title of attach	nment:							



Goal 1. A quality curriculum shall be utilized for instruction with modifications based upon student achievement and teacher input and shall be actively monitored by administration for compliance with all accountability systems.

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Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
EARLY LITERACY - Implement comprehensive research-based early literacy strategies to primarily promote School	Campus Administrators, Cluster/Department Leaders, Teachers	All Year	(F)Federal Grant - \$22,243, (F)Title I - \$7,000, (S)Local Funds - \$1,200	Formative - Lesson plans, class schedules, pictures, sign-in sheets
Readiness and STEAM initiative including STEAM, O.W.L., vocabulary grammar walls, library books, journals, shared reading & writing, whole large groups, small group instruction, circle time, phonemic awareness & numeracy, read alouds, enrichment labs (Fine Arts to include Music, Art and Theatre, Science, Literacy, Technology), D.E.A.R., Dr. Seuss Literacy Festival/Parade, Fine Arts performances, Fall/Literacy Nights, Fatherhood trainings, Families Reading Together, ABC-123 Literacy Camp, Books on the Move Community Reading Program and Family Literacy Program.				Quarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018 April 2018 Yes or No April 2018
Resources **Student incentives, big books, O.W.L. Curriculum, updated Technology Lab, books, enhance library center furniture, celebrity readers, cameras, outdoor speaker system, more Starfall software, School Readiness Plan, STEAM kits, literacy, learning and listening centers. (Title I SW: 1,2,3) (Target Group: PRE K, K)				

Goal 1. A quality curriculum shall be utilized for instruction with modifications based upon student achievement and teacher input and shall be actively monitored by administration for compliance with all accountability systems.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
2. MATH - Implement comprehensive research based math strategies to primarily promote School Readiness and STEAM initiative utilizing morning meeting, read alouds, center-based activities, cross-curriculum lessons/activities, small groups, cooking activities, and special events(Fall/Spring festivals, 100 Days, Families in Action, Transition totes, transitional flash cards, ABC-123 Camps, Math manipulative kits.)	Campus Administrators, Cluster/Department Leaders, Teachers		(F)Title I - \$10,000, (S)Local Funds - \$1,000	Formative - Lesson plans, class schedules, pictures
Resources **O.W.L. Curriculum, camera, Supplements: Math manipulatives, enhance math center, PE curriculum, Enrichment Labs, High Five Math, School Readiness Plan, Die-cut plates, STEAM kits (Title I SW: 1,2,3) (Target Group: PRE K, K)				

Goal 1. A quality curriculum shall be utilized for instruction with modifications based upon student achievement and teacher input and shall be actively monitored by administration for compliance with all accountability systems.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
3. SCIENCE - Implement comprehensive research-based science strategies to promote School Readiness and STEAM initiative	Campus Administrators, Cluster/Department Leaders, Teachers	All Year	(F)Federal Grant - \$3,000, (F)Title I - \$1,000, (S)Local Funds - \$3,000	Formative - Lesson plans, class schedules, pictures, sign up sheets
utilizing morning meeting, read alouds, small groups, center-based activities, sand & water exploration, Science Enrichment Lab vocabulary & journals, gardens, shared writing, and special events (Pumpkin explorations through Fall Literacy Festival, ABC-123 camps, Butterfly Life Cycle, Earth Day, Science Fair, Sul Ross University Science Field Trip, Casa de la Cultura Field Trip, Touch n Tell Science, classroom telescopes.				Quarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018 April 2018 Yes or No April 2018
Resources **O.W.L. Curriculum, books, lesson enrichment videos, Science vocabulary, Science lab telescope, Discovery learning.com, classroom telescopes, cameras, more Starfall software, sand & water tables, Science Enrichment Lab, campus gardens, scientific method parent trainings, Science Fair display boards & materials, parent notes and flyers, School Readiness Plan, buses, Brain Pop, Jr., STEAM kits, mini-Science board tri-fold. (Title I SW: 1,2,3) (Target Group: PRE K, K)				

Goal 1. A quality curriculum shall be utilized for instruction with modifications based upon student achievement and teacher input and shall be actively monitored by administration for compliance with all accountability systems.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
comprehensive research based oral language strategies to primarily promote School Readiness and STEAM initiative components utilizing vocabulary walls, morning meeting, read alouds, transitions, music, cooking activities, phonological awareness activities, journals, fingerplays, gardens, soil,field trips, and special events (Black Heritage, Spring Fling, Cinco de Mayo, Christmas Family events, Families in Action, Pumpkin	Campus Administrators, Cluster/Department Leaders, Teachers	All Year	(F)Federal Grant - \$4,300, (F)Title I - \$200, (S)Local Funds - \$200	Formative - Lesson plans, class schedules, Technology Lab Log, pictures, sign in sheets
explorations, Butterfly Life Cycle, Earth Day, classroom Science lessons, Veteran's Day Celebration, Thanksgiving Family Celebration, ABC-123 Saturday camps, Books on the Move, Casa de la Cultura, Sul Ross University Science field trips). Resources **O.W.L. Curriculum, Technology Lab, Fine Arts lab, more Starfall software, Brain Pop, Jr., campus gardens, buses, School Readiness				
Plan, transitional flash cards, lessons and activities. (Title I SW: 1,2,3) (Target Group: PRE K, K)				

Goal 1. A quality curriculum shall be utilized for instruction with modifications based upon student achievement and teacher input and shall be actively monitored by administration for compliance with all accountability systems.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
5. Throughout the school year, the program will implement the use of weekly enrichment	Cluster/Department Leaders, Teachers	October - May	(F)Federal Grant - \$300	Formative - Master schedule, pictures, sign-in sheets
labs to increase students' Fine Arts, Math, Science, and literacy skills to support School Readiness goals.				Quarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018
Resources **Curriculum supplemental binders & materials, Lab timelines, Brain Pop, Jr., More Starfall software, Music for Little Mozarts, Theatre music and plays, art paints and supplies to Enrichment Lab lessons. (Title I SW: 1,2,3) (Target Group: PRE K, K)				April 2018 Yes or No April 2018
6. Throughout the school year, instructional technology equipment such as speakers, computer based programs and lessons to	Directors	All Year	(F)Federal Grant - \$2,500	Formative - Technology Lab computers, projectors, MP3 Players
include listening centers with CD players and CDs, student IPADS, teacher mini-IPADS and 6 laptops are utilized in classrooms and trainings to help students and teachers meet School Readiness goals and develop STEAM initiative.				Quarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018 April 2018 Yes or No April 2018
Resources CD players, audio speakers, Book Flex License, projectors, laptops, IPADS, mini- IPADS. (Title I SW: 1,2,3) (Target Group: PRE K, K)				

Goal 1. A quality curriculum shall be utilized for instruction with modifications based upon student achievement and teacher input and shall be actively monitored by administration for compliance with all accountability systems.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
7. Aggregate and analyze assessment data reports in order to provide individualized instruction in all classrooms to promote School Readiness and STEAM initiative utilizing LAP-3 reports. Resources LAP-3 data aggregation & analysis reports, LAP-3 kit, license & software, test booklets & manipulatives, LAP-3 Grouping Report for 3 year old and 4 year old regular and 4 year old bilingual, binders, data days (3) (Title I SW: 1,7,8,9) (Target Group: PRE K, K)	Campus Administrators, Cluster/Department Leaders, Counselors, Teachers	All Year	(F)Federal Grant - \$3,000, (F)Title I - \$800	Formative - All LAP-3 reports including dual language learner checklist, lesson plans, student portfolios Quarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018 April 2018 Yes or No April 2018
8. Provide ongoing mentoring and coaching for instructional staff as well as parent trainings to include Fine & Gross Motor, Health & Safety, and Mental Health Development and CLASS Training Suites, Head Start Domains(Nutrition, Dental, Health and Hygiene, Safety, Family Service Coaching Plan, Practice Based Coaching, Child Plus.) Resources Dr. Amodei, Counselor, Region XV, Dr. Barnes, University of Texas Health Science Center (UTHSC), Nutritionist Training, Physical Fitness Training, Bus/Pedestrian & Safety Training, edeca trainings, CLASS Trainings, Conscious Discipline curriculum/training, Second Step curriculum, Love and Logic parent curriculum. (Title I SW: 4) (Target Group: PRE K, K)	Campus Administrators, Cluster/Department Leaders, Counselors, Teachers	All Year	(F)Federal Grant - \$15,000, (F)Title I - \$0, (S)Local Funds - \$3,200	Formative - GoSignMeUp reports, staff development plan, sign-in sheets, Form 9 Report, Occupational Therapist evaluation. Quarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018 April 2018 Yes or No April 2018

Goal 1. A quality curriculum shall be utilized for instruction with modifications based upon student achievement and teacher input and shall be actively monitored by administration for compliance with all accountability systems.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
9. Recruit and retain highly qualified instructional staff by offering opportunities and support to obtain professional development, CDA certification, mentoring, and observations in order to meet academic achievement	Campus Administrators, Cluster/Department Leaders, Curriculum Coordinators	All Year	(F)E-Grant - \$25,000	Formative - GoSignMeUp, Professional Development Plan, SST Documentation, Walk through documentation
standards for all students. Resources **Conscious Discipline training and DVD's, CLASS trainings, Teacher Time Mini Series, ECKLC, professional development conferences				Quarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018 April 2018 Yes or No April 2018
and trainings, CDA training kits and books, Mini-Ipads, COW (computers on wheels),CORE Team, SST's (Title I SW: 3,4,5) (Target Group: PRE K, K)				
10. Maintain a process of Classroom Assessment Scoring System (CLASS) assessments that will focus on emotional support, classroom organization, and	Campus Administrators, Cluster/Department Leaders, Reliable Staff (CLASS)	September, January, April	(F)Federal Grant - \$3,000	Summative - ChildPlus, Completed CLASS forms, Education Action Plans, Feedback forms
instructional support in order to monitor classroom quality				Quarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018 April 2018 Yes or No April 2018

Goal 1. A quality curriculum shall be utilized for instruction with modifications based upon student achievement and teacher input and shall be actively monitored by administration for compliance with all accountability systems.

Objective 2. The Code of Conduct and campus/classroom discipline plans will be consistently and fairly enforced for all students throughout each school year.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
1. Enforcement of Student Code of Conduct and campus/classroom discipline plans by staff through the use of classroom management strategies including positive reinforcement and manipulatives. Examples: safe place, reward board, treasure chest, behavior plans. Resources **Conscious Discipline, walk through documentation, positive reinforcement and participation citizenship recognition, reward boards, treasure chest (per semester), SST's, six weeks awards and prizes. (Title I SW: 1,2,8) (Target Group: PRE K, K)	Campus Administrators, Cluster/Department Leaders, Counselors, Teachers	All Year	(F)Federal Grant - \$3,000	Formative - Walk through documentation, student behavior reports Quarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018 April 2018 Yes or No April 2018
2. Implement and monitor effective strategies in all classrooms to positively impact student behavior throughout the school year Resources Professional development and training with presenter, Conscious Discipline curriculum, training and binder, safe place materials, counselor staff development and class trainings, Second Step curriculum. (Title I SW: 1,2) (Target Group: PRE K)	Counselors, Region 15, Teachers	All Year	(F)E-Grant - \$8,000	Summative - Calming techniques, safe place, reward board, classroom rules posters, treasure box Quarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018 April 2018 Yes or No April 2018

Goal 1. A quality curriculum shall be utilized for instruction with modifications based upon student achievement and teacher input and shall be actively monitored by administration for compliance with all accountability systems.

Objective 3. By May 2018, a positive campus climate will be promoted through the implementation of activities and self-discipline strategies for all students, staff, parents and community members by a 10% increase on survey.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
1. Provide activities and lessons to students on drug, alcohol, anti-violence and anti-bullying prevention. Examples: Red Ribbon Week materials, My Body Belongs to Me, CPS agent guest speaker, Counselor, flyers, pictures, activity schedule, Drug Awareness Consultant, BCFS guest speaker, CPI, TBSI training, Conscious Discipline trainings and techniques, Mental Health/teacher lessons including Second Step curriculum.	Campus Administrators, Counselors, Teachers		(F)E-Grant - \$1,000, (F)Federal Grant - \$1,500, (S)Local Funds - \$1,200	
Resources **CPS agent guest speaker, Counselor, flyers, pictures, activity schedule, Tugs & Hugs, Red Ribbon materials, Drug Awareness Consultant, BCFS guest speaker, Kindness Curriculum, Conscious Discipline, Second Step curriculum. (Title I SW: 1,2,4,10) (Target Group: PRE K, K)				

Goal 2. The District shall continue to be a good steward of the community's financial resources and explore new opportunities for organizational efficiency and effectiveness.

Objective 1. By June 2018, Irene Cardwell Head Start/Pre-K program will have utilized its resources efficiently and successfully to carry out its mission to impact all students, parents, staff and community members.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
Implement a campus staff development plan aligned with respective department/campus budgets that correlates with the	Campus Administrators, Cluster/Department Leaders, Curriculum Coordinators	All Year		Summative - Sign-in sheets, pictures, presentation evaluation
Comprehensive Needs Assessment. Trainings will include: CIP, new Head Start Standards & Act, Head Start Orientation, CLASS Mini Suites, Bus/Pedestrian safety, Nutrition/Health, Science, Curriculum, Beginning of Year make and take, Early Math, CPI/TBSI, School Readiness Plan, Teacher Sensitivity, ECKLC, CLI/CDA, Conscious Discipline, Second Step, Love and Logic Parental Curriculum, Program Governance Training.	Curriculum Coordinators			Quarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018 April 2018 Yes or No April 2018
2. Utilize Title II funds to provide stipends as sign-on bonus to offer new teacher recruits of highly qualified teachers. (Title I SW: 5) (Target Group: PRE K)	Directors	Ongoing	(F)Title IIA Principal and Teacher Improvement	Formative - HQ Report Quarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018 April 2018 Yes or No April 2018
3. Utilize Title II funds to reimburse teachers if they pass an exam and also reimburse for mileage to increase highly qualified teachers. (Title I SW: 5) (Target Group: PRE K)	Campus Administrators	Ongoing	(F)Title IIA Principal and Teacher Improvement - \$1,500	Formative - HQ Report Quarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018 April 2018 Yes or No April 2018

Goal 2. The District shall continue to be a good steward of the community's financial resources and explore new opportunities for organizational efficiency and effectiveness.

Objective 1. By June 2018, Irene Cardwell Head Start/Pre-K program will have utilized its resources efficiently and successfully to carry out its mission to impact all students, parents, staff and community members.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
4. Utilize TEXES Generalist Study Aid located in the library to help teachers study and pass exit exams. (Title I SW: 5) (Target Group: PRE K)	Librarian, Teachers	Ongoing	(F)Title IIA Principal and Teacher Improvement - \$500	Formative - HQ Report Quarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018 April 2018 Yes or No April 2018
5. Teachers will complete CDA/CLI increasing teaching capacity in Early Childhood education and complete 60-90 hours and pay for CDA certification. (Title I SW: 4)	Campus Administrators	All year		Summative - CDA/CLI summary reports Quarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018 April 2018 Yes or No April 2018

Goal 2. The District shall continue to be a good steward of the community's financial resources and explore new opportunities for organizational efficiency and effectiveness.

Objective 2. By June 2018, various opportunities will have been made available for parents to reinforce student educational outcomes.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
1. Encourage parents to participate in specialized School Readiness trainings including Family Literacy Festivals (Fall & Spring), Policy Council meetings, Parent Committee meetings, Fatherhood training, ABC-123 Camps, Books on the Move Reading Program, Student Fine Arts Showcases, Science Fair, PCM (parent committee meetings), Reading Readiness Academies.	Campus Administrators, Parents, Teachers		(F)Federal Grant - \$1,840, (F)Title I - \$2,000, (S)Local Funds - \$300	Summative - School/Family Compact, In-Kind, Visitor's Log Quarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018 April 2018 Yes or No April 2018

Goal 2. The District shall continue to be a good steward of the community's financial resources and explore new opportunities for organizational efficiency and effectiveness.

Objective 2. By June 2018, various opportunities will have been made available for parents to reinforce student educational outcomes.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
check out materials targeting all core areas	Campus Administrators, Librarian, Parents, Teachers	October thru May	(F)E-Grant - \$6,000, (F)Federal Grant - \$3,000	Summative - Library In-Kind, Class Check-Out Rosters
from the library to use at home or school including Family Literacy & Book Fair. Family Literacy program will consist of: total 750 read from students in a class will receive an ice cream party, 1250 total books will receive a movie with snacks and juice, 2000 total books will receive a trip to county library, 2500 total books will receive a family literacy outing, 3500+ total books will receive a bowling trip. If a book is lost/misplaced, the family will be given an opportunity to reinstate their campus book check out privileges after returning the book in good condition or may begin book check-out the following semester if not found. CDs and Read Alouds will be provided for all classrooms				Quarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018 April 2018 Yes or No April 2018
 Resources				
**Library, replenished library books, class check-out rosters, medals, prizes, milk, cookies, film, certificates, printer cartridges, costumes, DVDs, student trips, transportation. (Title I SW: 1,6) (Target Group: PRE K, K)				

Goal 2. The District shall continue to be a good steward of the community's financial resources and explore new opportunities for organizational efficiency and effectiveness.

Objective 2. By June 2018, various opportunities will have been made available for parents to reinforce student educational outcomes.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
3. Encourage opportunities for parents to participate in curriculum planning such as Policy Council, Parent Committee Meetings (PCM), Weekly curriculum planning meetings, special events planning, CNA, LPAC, CIP, curriculum development meetings, Self Assessment, School Readiness Plan)as well as participate in Love and Logic parent curriculum.		All Year	(F)Federal Grant - \$3,670	Summative - In-kind, Planning Notes, Pictures, Committee Meeting Planning Form
(Title I SW: 6) (Target Group: PRE K, K)				

Goal 2. The District shall continue to be a good steward of the community's financial resources and explore new opportunities for organizational efficiency and effectiveness.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
	Campus Administrators, Counselors, Family Community & Engagement Coordinator, Teachers	September thru May	(F)Federal Grant - \$1,500, (F)Title I - \$500	Summative - Sign-in sheets, pictures, meeting agenda, training schedule
Resources **Program staff, ChildPlus report, Area Specialist, teachers, counselor, Fatherhood Council shirts, O.W.L. resources, educational manipulatives, Legos, building manipulatives, School Readiness Plan, materials, prizes. ABC-123 Saturday Literacy camps (Title I SW: 2,6) (Target Group: PRE K, K)				

Goal 2. The District shall continue to be a good steward of the community's financial resources and explore new opportunities for organizational efficiency and effectiveness.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
2. Volunteers are informed of their rights, responsibilities, campus procedures, and guidelines through a volunteer training. A volunteer handbook will be completed,	Campus Administrators, Family Community & Engagement Coordinator, Teachers	October	(F)Federal Grant - \$500	Summative - Finished handbooks, sign-in sheets, volunteer training log, pictures
maintained and distributed in English and Spanish for each volunteer who meets Head Start volunteer requirements and who provides services to students or the program excluding parents who volunteer outside the classroom or at home.				Quarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018 April 2018 Yes or No April 2018
Resources **Head Start standards, background checks, TB test results, volunteer handbooks, multimedia equipment, parent activity room, resources, equipment (Title I SW: 6) (Target Group: PRE K, K)				
3. Provide Family Service personnel with appropriate training related to parents and families including training on Parent Curriculum, Love and Logic, as well as ongoing Head Start trainings.		All Year	(F)Federal Grant - \$2,900	Summative - Sign-in sheets, pictures, certificatesQuarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018 April 2018 Yes or No April 2018

Goal 2. The District shall continue to be a good steward of the community's financial resources and explore new opportunities for organizational efficiency and effectiveness.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
4. Maintain a CPR, Vision, and Hearing instructor certification and all staff with CPR and first aid training as needed. Resources **Training manuals and books, mannequins, mouth pieces, renewal cards, updated CDs.	Campus Administrators, Cluster/Department Leaders, Health, Safety & Nutrition Coordinator	January	(F)Federal Grant - \$2,500	Summative - Sign-in sheets, certification cards
(Title I SW: 4) (Target Group: PRE K, K) 5. Provide bus monitors training in the use of seat belt cutters, basic first aid and CPR, Bus/Pedestrian Safety. Teachers, assistants, and students are trained twice a year on Bus/Pedestrian Safety. Resources **Head Start bus, DVD, training schedules, Head Start training manual, I'm Safe curriculum supplement. (Title I SW: 1,4) (Target Group: PRE K, K)	Campus Administrators, Teachers, Transportation Coordinator	August / September, January	(F)Federal Grant - \$500	Summative - Sign-in sheets, pictures

Goal 2. The District shall continue to be a good steward of the community's financial resources and explore new opportunities for organizational efficiency and effectiveness.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
6. Provide staff members trainings to enhance their proficiencies to include topics in Math, Science, Music, Literacy, Special Needs, Technology, CLASS Minisuites, ELL, Multicultural, teaching strategies, family needs, Conscious Discipline, Head Start Monitoring System, Head Start Act, Head Start Beginning Teachers Training, Policies & Procedures to promote School Readiness including STEAM initiative, coaching and mentoring for new teachers. Resources **Head Start Act & Standards, Implementation Plans, Head Start Monitoring System, CLASS Minisuites, Conscious Discipline, T&TA Plan, Consultants, Kindness Curriculum, Child Plus training, Mental Health Motivational Speaker (Title I SW: 1,4) (Target Group: PRE K, K)	Campus Administrators, Computer Aides, Family Community & Engagement Coordinator, Teachers	All Year	(F)E-Grant - \$5,000, (F)Federal Grant - \$3,000	Summative - GoSignMeUp, certificates, sign-in sheets
7. Provide training to all staff on the referral process/child study process when student and/or family needs are identified. Resources **Counselor, Referral forms, Head Start/PK Program Handbook, CORE Team, SST's, Community Resource Guide (Title I SW: 4,9) (Target Group: PRE K, K)	Campus Administrators, Counselors, Teachers	All Year	(F)Federal Grant - \$1,000	Summative - Sign-in sheets, Referral forms

Goal 3. Campuses shall maintain an attendance rate of 96% or higher for students and staff.

Objective 1. By June 2018, the average daily attendance rate will increase by a percentage point for the campus and will be at 96%.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
1. In order to improve and maintain attendance rates, the Attendance Committee will meet bimonthly or as needs are identified to carry out proper attendance procedures including referrals, parent conferences, SST's, home visits, and letters sent home.	Attendance Staff, Cluster/Department Leaders, Counselors, Family Community & Engagement Coordinator, Teachers	All Year		Summative - Attendance records, SST Documentation, Attendance Procedure Form, Parent/School Compact, Parent Conferences, Home Visits, Parent Contact Log
Resources **ChildPlus reports, Skyward reports and forms (Title I SW: 1,10) (Target Group: PRE K, K)				Quarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018 April 2018 Yes or No April 2018
2. Provide incentives and classroom awards assemblies to recognize students, parents, classes, and staff with perfect attendance for each six weeks, each semester, and the full year. Incentives include: certificates, prizes, medals, castle bounce, ice cream celebration,movie & snacks, field trips. Resources **Castle bounce, ice cream, Jett Bowl, prizes, certificates, medals, snacks, movie, attendance rosters, Attendance Procedure Form, public performance site license (Title I SW: 1,10) (Target Group: PRE K, K)	Attendance Staff, Cluster/Department Leaders, Counselors, Family Community & Engagement Coordinator, Librarian	October, November, January, February, April, May	(F)Federal Grant - \$1,700	Summative - Six weeks, Semesters, End of Year, Attendance Rosters Quarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018 April 2018 Yes or No April 2018

Goal 4. The district shall provide meaningful and effective communications in a timely manner to all stakeholders.

Objective 1. The program will provide effective communication with community businesses and organizations to include district staff, Policy Council, and SFDRCISD school board members.

	1			
Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
Irene Cardwell Head Start/Pre-K will hold three Health Services Advisory Committee (HSAC) meetings to allow the exchange of information and sharing of expertise between volunteer/community agencies and the school. Resources **Monthly menus, Health reports, Monthly USDA report, certificates/plaques (Title I SW: 10) (Target Group: PRE K, K)	Campus Administrators, Family Community & Engagement Coordinator, Health, Safety & Nutrition Coordinator	October, January, April	(F)Federal Grant - \$450	Summative - Sign-in sheets, Meeting minutes, Pictures Quarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018 April 2018 Yes or No April 2018
2. Provide effective communication via a variety of media sources such as trainings, newsletters, district website, and campus meetings to staff, new parents, district administration, board members, Policy Council, and community representatives as needed. Provide make-up trainings for governing board and Policy Council members as needed, initial training with consultant for Policy Council and School Board.	Campus Administrators, Counselors, Curriculum Coordinators, Family Community & Engagement Coordinator	September, December, March	(F)Federal Grant - \$2,500	Summative - Sign-in sheets, pictures, meeting agenda, volunteer training log, certificate of trainingQuarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018 April 2018 Yes or No April 2018
**Head Start binder, Program Governance training manuals & DVDs, webinars, webmasters, multimedia equipment, counselor, T&TA Plan (Title I SW: 4,10) (Target Group: PRE K, K)				
3. Work with district maintenance and security staff to align the campus' EOP with the district's EOP. Resources **HeadStart standards, campus EOP, district's EOP (Title I SW: 8) (Target Group: PRE K, K)	Campus Administrators, Cluster/Department Leaders, Counselors	May		Summative - Completed campus EOP, drill logs Quarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018 April 2018 Yes or No April 2018

Goal 4. The district shall provide meaningful and effective communications in a timely manner to all stakeholders.

Objective 1. The program will provide effective communication with community businesses and organizations to include district staff, Policy Council, and SFDRCISD school board members.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
4. Maintain mandatory Team Leader meetings twice a month and/or as needed to discuss school needs and/or mini professional development.	Campus Administrators, Cluster/Department Leaders	August - June		Summative - Sign-in sheets, committee meeting agendas, meeting minutes
Resources **Meeting agendas (Title I SW: 1,8) (Target Group: PRE K, K)				Quarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018 April 2018 Yes or No April 2018
5. Maintain mandatory weekly committee meetings and monthly coordinator meetings or any scheduled support meetings to provide information and provide mini-professional	Campus Administrators, Cluster/Department Leaders, Teachers	All Year		Summative - Signed planning form, completed lesson plans, completed forms as needed
development as needed. Staff meetings once a month.				Quarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018 April 2018 Yes or No April 2018
Resources **Planning forms, field trip requisition forms, sack lunch forms, curriculum, lesson plans, review of HS protocol (Title I SW: 4,8) (Target Group: PRE K, K)				

Goal 5. The district shall provide early childhood program(s), available to all eligible students, as state and federal funds become available.

Objective 1. In order to maintain the required number of students at 100%, the program will implement a continuous plan of enrollment.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
1. Provide opportunities to enroll and maintain all eligible 3 and 4 year old children including 10% of students with disabilities within the community into the Head Start/PK programs and Language Lab.	Cluster/Department Leaders, Counselors, ECI, Family Community & Engagement Coordinator, Teachers	All Year	(F)Federal Grant - \$4,000	Summative - Student folders, flyers & brochures, TV advertisements, public service announcements, school marquee
Resources **ChildPlus, Registration Packet, Parent- Teacher Conference forms and Attendance Procedure forms, scanners (Title I SW: 1,10) (Target Group: PRE K, K)				Quarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018 April 2018 Yes or No April 2018
2. Assign an initial placement for all eligible students enrolled to appropriate classrooms based on their home language survey and	Campus Administrators, ECI, ELD Advocates, ELPAC Committee	All Year		Summative - Enrollment cards, Woodcock-Munoz Assessment, Class Rosters
Woodcock-Munoz/Pre-LAS Oral Language test results Resources **Woodcock-Munoz Assessment/Pre-LAS Assessment & results, Home Language Survey, student folders, class rosters, LPAC student folders				Quarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018 April 2018 Yes or No April 2018
(Title I SW: 8,10) (Target Group: PRE K, K)				

Goal 5. The district shall provide early childhood program(s), available to all eligible students, as state and federal funds become available.

Objective 2. By the end of May 2018, numerous transition activities will have been provided for all students entering and leaving the prekindergarten program.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
1. Provide kindergarten transition activities into the Head Start Program from home, ECI and AVANCE as well as provide transition activities from Head Start Program to perspective elementary campuses. Examples: Transition	Campus Administrators, Counselors, Teachers	August, May	(F)Federal Grant - \$1,110, (S)Local Funds - \$500	Summative - Lesson plans, Permission slips, ARD minutes, IEP's, Pictures, Language experience activities, Field trip schedules
trips, transition pep rally, Transition 3 to 4yrs. Resources **Elementary Field trips, pep rallies, buses, student t-shirts for safety identification, name tags, transition-focused classroom activities, transition rosters, pom poms, school band, refreshments. (Title I SW: 7) (Target Group: PRE K, K)				Quarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018 April 2018 Yes or No April 2018
· ·	Campus Administrators, Counselors, Teachers	All Year	(F)Federal Grant - \$3,300	Summative - Home visit and parent conference half sheets
to starting school or within 2 weeks of enrollment. Also, in January, conduct 2nd parent conference to register students for 2nd year prekindergarten or kindergarten.				Quarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018 April 2018 Yes or No April 2018
Resources **Welcome packet, enrollment cards, parent conference forms, local travel expense statement, time sheets, substitutes (Title I SW: 7) (Target Group: PRE K, K)				

Goal 5. The district shall provide early childhood program(s), available to all eligible students, as state and federal funds become available.

Objective 3. By May 2018, all Head Start students will have received dental, health, and hygiene screenings and necessary follow-up care. By the end of each school year, all staff will have received a yearly TB test and have the required physicals documented on ChildPlus.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
1. Monitor/adjust all initial required Head Start child health, dental, and hygiene screenings and immunizations of all students. (Height, weight, hemoglobin, lead, TB, physicals, vision, hearing, blood pressure, screenings). Resources **Student files, ChildPlus software, health forms (Title I SW: 10) (Target Group: PRE K,	Health, Safety & Nutrition Coordinator	All Year	(F)Federal Grant - \$1,560	Summative - All completed health forms, health committee meeting minutes Quarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018 April 2018 Yes or No April 2018
2. Provide follow up services for students who failed routine screenings and provide/offer referrals and assistance with appointments, counseling, etc. Resources **Registration packet, Parent-teacher conference forms and Attendance Procedure forms, Referral forms, Student Screening Monitoring Form, ChildPlus reports	Health, Safety & Nutrition Coordinator	All Year		Summative - Required health reports, health committee meeting minutes, referral forms
(Title I SW: 10) (Target Group: PRE K, K)				

Goal 5. The district shall provide early childhood program(s), available to all eligible students, as state and federal funds become available.

Objective 3. By May 2018, all Head Start students will have received dental, health, and hygiene screenings and necessary follow-up care. By the end of each school year, all staff will have received a yearly TB test and have the required physicals documented on ChildPlus.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
3. Administer in-school vision, hearing, height, weight, blood pressure, lice, and hygiene	Health, Safety & Nutrition Coordinator	All Year	(F)Federal Grant - \$400	Summative - Required health reports
screenings. (Student dentals & physicals administered out of school once a year.) Resources Screening/cleaning supplies, lice treatment kits (Title I SW: 10) (Target Group: PRE K, K)				Quarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018 April 2018 Yes or No April 2018
4. Perform random checks every 6 weeks to all facilities used by students to monitor safety, dental & health hygiene including tooth	Health, Safety & Nutrition Coordinator	All Year	(F)Federal Grant - \$1,000	Summative - Completed logs & checklists
brushing and hand washing along with the daily classroom safety checklist.				Quarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018 April 2018 Yes or No April 2018
Resources **Health & Safety checklist, Classroom Cleaning checklist, fire drill log, tooth brush containers (Title I SW: 9,10) (Target Group: PRE K, K)				·

Goal 5. The district shall provide early childhood program(s), available to all eligible students, as state and federal funds become available.

Objective 3. By May 2018, all Head Start students will have received dental, health, and hygiene screenings and necessary follow-up care. By the end of each school year, all staff will have received a yearly TB test and have the required physicals documented on ChildPlus.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
5. Maintain and monitor staff records to ensure that TB test and physicals meet HS requirements as well as new staff physical within 30 days of hire. Resources **Staff records, ChildPlus	Campus Administrators, Health, Safety & Nutrition Coordinator	October		Summative - Staff records, TB results, completed physicals
(Title I SW: 10) (Target Group: PRE K, K)				

Goal 5. The district shall provide early childhood program(s), available to all eligible students, as state and federal funds become available.

Objective 4. 100% of all identified students will receive appropriate medical attention and proper documentation will be kept on ChildPlus.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
Provide training to all staff including nursing staff on medication dispensation and communicate with parents on a regular basis and as peeded desumpting every does and as peeded desumpting every does and as peeded.	Campus Administrators, Health, Safety & Nutrition Coordinator	All Year		Summative - Medication Log, Parent Communication Logs, Sign-in sheets
and as needed documenting every dose and medication.				Quarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018
Resources **ChildPlus, Medication Log (Title I SW: 10) (Target Group: PRE K, K)				April 2018 Yes or No April 2018
2. Maintain documentation to monitor reported injuries and dispensation of medications under lock and key.	Health, Safety & Nutrition Coordinator	All Year		Summative - Completed dispensation log, signed waivers, incident log
Resources **ChildPlus, Dispensation Log, Authorization Waiver, Ouch Notes (Title I SW: 10) (Target Group: PRE K, K)				Quarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018 April 2018 Yes or No April 2018
3. Provide two trainings (one in Fall and one in Spring) on understanding health records and requirements and procedures to all staff and parents. (Title I SW: 6,10)	Health, Safety & Nutrition Coordinator			Summative - Parent Communication Log, Sign-in sheet
pa.ss. (1861 Str. 5,15)				Quarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018 April 2018 Yes or No April 2018

Goal 5. The district shall provide early childhood program(s), available to all eligible students, as state and federal funds become available.

Objective 5. By May 2018, Irene Cardwell Head Start/Pre-K teachers will meet a minimum of two times with district kindergarten teachers in order to collaborate on School Readiness plan as well as conduct learning walks at all campuses.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
1. Irene Cardwell Head Start/Pre-K teachers will meet a minimum of two days with district kinder teachers collaborating, updating and aligning School Readiness Plan with vertical alignment. (Title I SW: 1,7,10) (Target Group: All) (Strategic Priorities: 2)	Campus Administrators, Teachers	All year		Summative - Sign in sheets, agendas, School Readiness Plan Quarterly Compliance Review Oct. 2017 Yes or No Dec. 2017 Jan. 2018 Yes or No Feb. 2018 April 2018 Yes or No April 2018
2. Irene Cardwell Head Start/Pre-K will work with district kindergarten teachers to conduct Learning Walks at all campuses for all Head Start Pre-K teachers to tour kinder classrooms. Kinder teachers will tour Cardwell teacher classrooms. (once in Fall, one in Spring) (Title I SW: 7,8) (Strategic Priorities: 2)	Campus Administrators, Teachers	all year		Summative - Sign in sheets, learning walk forms, agendas Twice a year (Fall/Spring)





Demographics

Demographics refer to the characteristics or make-up of the school and help us understand who we are currently working with and how we implement strategies, initiatives, programs and services to meet their needs.

Potential Data Sources:

- Enrollment
- Attendance
- Ethnicity
- Gender
- Mobility/Stability
- Special Program Participation
- At-Risk by Category
- Teacher-Student Ratios
- Graduation, Completion, Dropout, and GED rates
- Course/Class Assignments
- College/University/Dual Credit/Advanced Placement Enrollment

Data Sources Reviewed

Demographic data are very important for us to understand as they are part of our educational system over which we have no control, but from which we can observe trends and learn for purposes of prediction and planning. - Victoria Bernhardt

List the actual data sources reviewed below.

- ChildPlus data including enrollment/attendance
- Program Information Report (PIR)
- PEIMS/Region XV

Skyward Special Population Reports

- (504, Special Education, Bilingual, Migrant)
- Parent/Staff surveys

- Technical and Training Assistance Plan(T/TA)
- Program Self/Community Needs
 Assessment
- Federal forms for Military or Civil Service students
 - Parental Engagement Plan/School
- Readiness Plan
- 2016 New Head Start Standards

Findings/Analysis

"The real voyage of discovery consists not in seeking new landscapes, but in seeing with new eyes." -

Look for patterns in the data that reveal trends or insights about the district/school. A brief statement for each of the dimensions helps introduce or frame the discussion of trends which emerge in the data, particularly across data sources. Identify below statements about the strengths, as well as the priority need areas of the district/school.

rengths	Needs
Multiple data resources including	Ongoing data report staff trainings
ChildPlus and Skyward	•
MOU Community Interagency	ChildPlus training for all staff
agreements	·
Student Support Team (SST) improving to address family needs	Follow up meetings
ERSEA reports monitoring/maintaining	Upgrade/remodel school facility to mee
enrollment counts	• student demographic age
Ongoing recruitment and enrollment	Parenting education curriculum
Multiple parent trainings to address	
School Readiness	•
	•
	•
	•
	•
ummany of Noods	
ummary of Needs	•
ummary of Needs Provide staff with additional ChildPlus and	d Skyward training
-	
Provide staff with additional ChildPlus and	enting education curriculum
Provide staff with additional ChildPlus and Purchase and implement the use of a part	renting education curriculum
Provide staff with additional ChildPlus and Purchase and implement the use of a part	renting education curriculum
Provide staff with additional ChildPlus and Purchase and implement the use of a part	renting education curriculum



Student Achievement

Student Achievement data refers to the annual and longitudinal reviews from varied sources of formal and informal data. These data provide insights about the degree to which students are acquiring the knowledge and skills expected for each grade level and course of study.

Potential Data Sources:

- State Assessment Data
- TELPAS and AMAO Results
- SAT/ACT/PSAT Results
- Advanced Course/Dual Enrollment Data
- Standardized, Norm-Referenced, Criterion-Referenced Tests and Measures
- State and AYP Data Tables
- Texas Success Initiative (TSI) Data
- Course/Class Grades
- Graduation, Completion, Dropout, and GED Rates; Diploma Types
- Promotion/Retention Rates
- Classroom and Program Assessments and Other Data
- Student Work

Data Sources Reviewed

We want to gather and analyze data that will help us understand the system that produces the results we are getting. We also want to move our district continuous improvement efforts from random acts of improvement to focused improvement that centers on our ultimate purpose - improving learning for all students. - Victoria Bernhardt

LAP-3 reports, OWL Progress Monitoring

LAP-3 reports, OWL Progress Monitoring
 Assessments

Student Progress Monitoring Report

- Woodcock-Munoz and Pre-LAS reports
- School Readiness Plan
- Student work portfolios, journals

Professional Development Training Plan

ARD, SST, IEP, 504 plan, Form 6 and Form 9 Growth report

DECA Mental Health Screener and DECA and Burke report

- Assessment Monitoring Report
- Weekly lesson plans
- Curriculum alignment (federal and state guidelines)

CLASS reports

Findings/Analysis

"The real voyage of discovery consists not in seeking new landscapes, but in seeing with new eyes." -

Look for patterns in the data that reveal trends or insights about the district/school. A brief statement for each of the dimensions helps introduce or frame the discussion of trends which emerge in the data, particularly across data sources. Identify below statements about the strengths, as well as the priority need areas of the district/school.

Strengths	Needs
LAP-3 grouping and individualization	 Differentiated instruction increase in all classrooms
Multiple assessment report system	Assessment data aggregation and
 including OWL Progress Monitoring Assessments 	 analysis for LAP-3 and OWL
School Readiness Plan	Increase instructional time schedule
Books on the Move Community Outreach	Provide data on all Bilingual students
 and Families Reading Together monthly events 	•
ABC-123 Saturday Tutoring Camp	Tracking on all students within district
Before and after school tutorials	•
Nine week Progess Monitoring Report Card	•
School Readiness Committee (Pre-K and Kindergarten Collaboration)	•
Reading Readiness Academy (parent	
trainings)	
Attendance	•
Summary of Needs	
Instructional staff training to provide indivineeds	vidualized instruction to address student
Implement teacher database including OV Monitoring Report (9week)	NL, LAP-3, and Student Progress

Modify daily schedule to increase instructional time by 2019.



School Culture and Climate

School culture refers to the organization's values, beliefs, transitions, and customs which shape the personality and climate of the organization. It determines how parents, community, staff and students feel about the school and affects how people interact within the system.

Potential Data Sources:

- Surveys
- Questionnaires
- Focus Groups
- Interviews
- Feedback Data
- Classroom and School Walkthrough Data
- Parent Conferences, Meetings, etc.

Data Sources Reviewed

Culture is the underground stream of norms, values, beliefs, traditions, and rituals that build up over time as people work together, solve problems, and confront challenges. This set of informal expectations and values shapes how people think, feel, and act in schools. - Author Unknown

List the actual data sources reviewed below.

- Parent surveys (school culture, parental
- involvement, HB5)

- Staff committee planning meetings
- Home Visit and Parent-teacher conferences (each 2 x per year)
- CLASS (Teacher Sensitivity)

- Staff team building activities
- Student Support Team to address family needs
- Bus and Pedestrian Safety and Bus
- Evacuation Drills/Training for all staff, students and parents
- Parent suggestion boxes throughout campus
- •

Findings/Analysis

"The real voyage of discovery consists not in seeking new landscapes, but in seeing with new eyes." -

Look for patterns in the data that reveal trends or insights about the district/school. A brief statement for each of the dimensions helps introduce or frame the discussion of trends which emerge in the data, particularly across data sources. Identify below statements about the strengths, as well as the priority need areas of the district/school.

Strengths	Needs
Parental engagement activities	 Increase mental health events for staff and parents
Family Literacy Program (library)	Vary parent training time schedule
Open-door policy and welcoming environment	Increase parent and staff recognition
Active Policy Council composed of parents	Increase number of parent volunteers
 Opportunites for student performances 	 Improvement of school facility
On-going parent and teacher communication	Community referrals by all staff to address family needs
Fatherhood engagement opportunities	
Home visits	
Morning announcements	
Monthly staff birthday celebration	•

Summary of Needs

- School will provide incentives and increase the recognition of parents and staff.
- Need for expansion and remodeling of cafeteria and restroom facilities.
- Analyze the data from parent surveys to address family needs on a timely basis.



Staff Quality, Recruitment and Retention

Staff Quality, Recruitment and Retention refers to the school organization's level of high-quality, highly-effective staff, particularly in high-poverty schools. This area is also focused on assessing the effect of recruitment and retention strategies on staffing patterns.

Potential Data Sources:

- Teacher Certification/Qualification Data
- Paraprofessional and Other Staff Qualifications
- Staff Effectiveness in Relation to Student Achievement
- PDAS and/or Other Staff Effectiveness Data
- Staff Mobility/Stability
- Special Program Qualifications, e.g., Bilingual/ESL, Special Education, etc.
- Professional Development Data
- Teacher-Student Ratios
- Graduation, Completion, Dropout, and GED rates
- Course/Class Completions, Grades, and Other Data
- Recruitment and Retention Strategies and Other Data

Data Sources Reviewed

An empowered organization is one in which individuals have the knowledge, skill, desire, and opportunity to personally success in a way that leads to collective organizational success. - Stephen Covey

List the actual data sources reviewed below. T-TESS Walk-throughs and formal evaluation	Instructional Interventionalist
Team Leader/Mentor	Go Sign Me Up report to track staff development
Campus and Kindergarten Learning Walks	Teacher planning collaboration
Local, state, and national professional development opportunities	CLASS reports
District Grow Your Own Program	CPR and First Aid training

Findings/Analysis

"The real voyage of discovery consists not in seeking new landscapes, but in seeing with new eyes." -

Look for patterns in the data that reveal trends or insights about the district/school. A brief statement for each of the dimensions helps introduce or frame the discussion of trends which emerge in the data, particularly across data sources. Identify below statements about the strengths, as well as the priority need areas of the district/school.

Strengths All teachers certified in Early Childhood ● and/or Bilingual Education	Needs Training for Practice Based Coaching
Vertical alignment with HS/PK curriculum	Head Start training for new employees
Vertical alignment with Kindergarten TEKS	Head Start Performance Standards training for all staff
Teachers working towards CDA credentials	Special Education training
All staff is CPR and First Aid certified	Continue Discipline training
Instructional assistants have 60 college credit hours or CDA credential	Implement Conscious Discipline
Professional support including CLASS, TTESS and Coach/Mentor	•
Training and Technical Assistance yearly funding for professional development	•
Summary of Needs	

Summary of Needs

- Practice- Based Coaching plan including classroom observation, face-to-face coaching, and individualized professional development plan
- Implement Conscious Discipline Plan
- Head Start Performance Standards training for all staff



Staff Quality, Recruitment and Retention

Staff Quality, Recruitment and Retention refers to the school organization's level of high-quality, highly-effective staff, particularly in high-poverty schools. This area is also focused on assessing the effect of recruitment and retention strategies on staffing patterns.

Potential Data Sources:

- Teacher Certification/Qualification Data
- Paraprofessional and Other Staff Qualifications
- Staff Effectiveness in Relation to Student Achievement
- PDAS and/or Other Staff Effectiveness Data
- Staff Mobility/Stability
- Special Program Qualifications, e.g., Bilingual/ESL, Special Education, etc.
- Professional Development Data
- Teacher-Student Ratios
- Graduation, Completion, Dropout, and GED rates
- Course/Class Completions, Grades, and Other Data
- Recruitment and Retention Strategies and Other Data

Data Sources Reviewed

An empowered organization is one in which individuals have the knowledge, skill, desire, and opportunity to personally success in a way that leads to collective organizational success. - Stephen Covey

T-TESS Walk-throughs and formal evaluation	Instructional Interventionalist
Team Leader/Mentor	Go Sign Me Up report to track staff development
Campus and Kindergarten Learning Walks	Teacher planning collaboration
Local, state, and national professional development opportunities	CLASS reports
District Grow Your Own Program	CPR and First Aid training

Findings/Analysis

"The real voyage of discovery consists not in seeking new landscapes, but in seeing with new eyes." -

Look for patterns in the data that reveal trends or insights about the district/school. A brief statement for each of the dimensions helps introduce or frame the discussion of trends which emerge in the data, particularly across data sources. Identify below statements about the strengths, as well as the priority need areas of the district/school.

All teachers certified in Early Childhood and/or Bilingual Education	Needs Training for Practice Based Coaching
Vertical alignment with HS/PK curriculum	Head Start training for new employees
Vertical alignment with Kindergarten TEKS	Head Start Performance Standards training for all staff
Teachers working towards CDA credentials	Special Education training
All staff is CPR and First Aid certified	Continue Discipline training
Instructional assistants have 60 college credit hours or CDA credential	Implement Conscious Discipline
Professional support including CLASS, TTESS and Coach/Mentor	•
Training and Technical Assistance yearly funding for professional development	•

- Practice- Based Coaching plan including classroom observation, face-to-face coaching, and individualized professional development plan
- Implement Conscious Discipline Plan
- Head Start Performance Standards training for all staff



Curriculum, Instruction and Assessment

The curriculum/curricula collectively describes the teaching, learning, and assessment materials and resources available for a given course of study. These are aligned with the TEKS and other standards, incorporating instruction and assessment processes.

Potential Data Sources:

- Standards-Based Curriculum Resources and Materials
- Scope and Sequence; Pacing Guides; and/or Other Focus Documents
- Foundation Course/Class Materials
- Enrichment Course/Class Materials
- Technology
- Instructional Design/Delivery; High-Yield Strategies
- Lesson Study/Delivery Processes
- Collaborative Horizontal and Vertical Team Alignment Processes
- Student-Specific/Differentiated Strategies and Processes
- Common Benchmark Assessments and/or Other Assessments
- Class, School, and Special Program Schedules

Data Sources Reviewed

There are three kinds of curricula; they must be considered together and improved together: written curriculum, taught curriculum, and tested curriculum. - Fenwick English

Lis	t the actual data sources reviewed below. Master schedule, classroom daily schedules, and lesson plans of all classes	Alignment of Head Start, Pre-K and Kindergarten state curriculum
•	Customized LAP-3 reports	Head Start Outcomes
•	Age appropriate curriculum and instructional materials	School Readiness Plan
•	ARD, IEP, and SST interventions	Enrichment labs
•	OWL Timeline and Progress Monitoring assessments	•

See page 11 of the guide for probing questions related to Curriculum, Instruction and Assessment.

Findings/Analysis

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Look for patterns in the data that reveal trends or insights about the district/school. A brief statement for each of the dimensions helps introduce or frame the discussion of trends which emerge in the data, particularly across data sources. Identify below statements about the strengths, as well as the priority need areas of the district/school.

rengths	Needs
State-adopted OWL Curriculum	Documentation of Differentiated
State-adopted assessment (LAP-3)	instruction Health and safety lessons by health staff
Detailed, uniformed lesson plans	Practice-Based Coaching plan
Technical Training and Assitance Plan	•
Enrichment labs	•
Tutoring	•
Multiple literacy and school readiness programs (ABC-123 Saturday Camp, Books on the Move, Literacy Festival, and Families Reading Together)	•
Summary of Needs	
Provide on-going monitoring training (LAP	-3) for instructional staff
Design and implement lesson plans focusion	ng on health and safety



Family and Community Involvement

Family and Community Involvement refers to how these stakeholders are informed, invested and involved as partners in supporting the school community to maintain high expectations and high achievement for all students.

Potential Data Sources:

- Family and Community Participation Counts by Type of Activity
- Parent Volunteer Information
- Parent Activity Evaluations and Feedback
- Parent and Community Partnership Data
- Mobility/Stability
- Demographic Data
- Community Service Agencies and Support Services

Data Sources Reviewed

The family is changing, not disappearing. We have to broaden our understanding of it, look for the new metaphors. - Mary Catherine Bateson

List the actual data sources reviewed below. • Parent contact logs in ChildPlus	Parent surveys
Health Services Advisory Committee (HSAC) meeting documentation	Interagency agreements /donations
Policy Council meeting documentation	Community Needs Assessment
Library book counts	
School Readiness Activity Logs	School and Family Compact
Individualized Partnership Plan	Family Engagement Plan

See page 12 of the guide for probing questions related to Family and Community Involvement.

Findings/Analysis

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Look for patterns in the data that reveal trends or insights about the district/school. A brief statement for each of the dimensions helps introduce or frame the discussion of trends which emerge in the data, particularly across data sources. Identify below statements about the strengths, as well as the priority need areas of the district/school.

St •	rengths Parent-teacher conferences and home visits (2 times per year and as needed)	Needs Purchase of parenting education • curriculum
•	Monthly literacy training (Families Reading Together, Reading Readiness Academy, Books on the Move and Fatherhood Engagement trainings)	Staff training for the implementation of new parenting education
•	GED, Ingles Sin Barreras, and computer classes	Updating information of campus website regularly
•	On-site parent training by community agencies	Create an on-site parent resource center
•	Numerous interagency agreements meeting all content areas	Credentials for new PFCE Staff
•	PFCE Staff consists of seven staff members	Increase outreach in community to promote program awareness (public events)
•	Consistent activities generating in-kind throughout the school year	Incentives/recognizition for parent engagement

Summary of Needs

- Purchase and receive training to implement a parenting education curriculum before August 2017 to be in compliance with Head Start Performance Standards
- Designate different areas on campus as parent resource centers and provide program information in all content areas and up-date as needed.
- Coordinate training for PFCE Credentials to be completed by the end of the school year.
- Increase outreach in community to promote program awareness.



School Context and Organization

School Context and Organization refers to the processes, structures, decision-making, and overall leadership aspects of the organization, including how these areas address quality teaching and learning.

Potential Data Sources:

- School Structure or Make-Up, e.g., Teaming, Looping, etc.
- Decision-Making Processes
- Master Schedule
- Leadership: Formal and Informal
- Supervision Structure
- Support Structures: Mentor Teachers
- Duty Rosters
- Schedule for Student Support Services, e.g., Counseling, Social Work, Library, etc.
- School Map & Physical Environment
- Program Support Services, e.g., Extracurricular Activities, After School Programs, etc.
- Communication: Formal and Informal.

Data Sources Reviewed

Create the kind of climate in your organization where personal growth is expected, recognized and rewarded. - Author Unknown

List the actual data sources reviewed below.

Teacher	planning	committee	meetings
documer	ntation		

- Campus Committee Team Leader

 Meeting documentation
 - Classroom Master schedule

Student supervisory daily duty schedule

- (AM/PM)
- Student Support Team meetings documentation

- Emergency Operations Plan
- Campus map, Evacuation map,Organizational chart and drill log

After school programs (ABC-123

- Saturday Camp and before/after school tutoring)
 - Campus Improvement Plan, School
- Readiness Plan & Family Engagement Plan
- Daily campus communication

See page 13 of the guide for probing questions related to School Context and Organization.

Findings/Analysis

"The real voyage of discovery consists not in seeking new landscapes, but in seeing with new eyes." -

Look for patterns in the data that reveal trends or insights about the district/school. A brief statement for each of the dimensions helps introduce or frame the discussion of trends which emerge in the data, particularly across data sources. Identify below statements about the strengths, as well as the priority need areas of the district/school.

Needs
 Monthly service monitoring meeting
 Update facility lighting, enclose bus and daycare pick up/drop off areas and add 6-foot fence around perimeter of school
Communication speaker system for breezeways and playgrounds
Support traction on classroom doors for safety
•
compliance with student safety.
compliance with student safety. o cover rest of playground.
o cover rest of playground.
o cover rest of playground. ength of four year olds in all classrooms. outdoor areas in breezeways, playgrounds,
o cover rest of playground. ength of four year olds in all classrooms. outdoor areas in breezeways, playgrounds, arning during drills and emergencies)
o cover rest of playground. ength of four year olds in all classrooms. outdoor areas in breezeways, playgrounds, arning during drills and emergencies) where non-existent.



Technology

Technology refers to modeling and applying digital tools and resources for students, staff, and other stakeholders to advance teaching and learning, and connect to real-world experiences, including post-secondary opportunities.

Potential Data Sources:

- Technology Infrastructure, Networks, etc.
- Technology Hardware and Software
- Classroom Technology Needs by Area, Class, Department, etc.
- STaR Chart
- Professional Development/Teacher Preparation Needs in Technology
- Leadership and Administrative Support Structures for Technology Implementation
- Resource Allocations
- Technology Policies and Procedures
- Technology Plan
- Assessment of Technology Skills for Students, Staff and Other Stakeholders

Data Sources Reviewed

The traditional way we "do school" will change as students have more access to the world around them. If we are producing globally competitive students, we have to adopt to the world they will encounter. - Superintendent

List the actual data sources reviewed below.

Work order history of Technology Lab

Technology Lab Sign-in logs

Computer app - Starfall Program

Technology Inventory List

Campus Technology Layout

Library Catalog System

ChildPlus Web based program

Skyward Database program

Progress monitoring reports- Technology

Campus Technology Layout

Curriculum online resources

See page x of the guide for probing questions related to Demographics.

Findings/Analyses

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Look for patterns in the data that reveal trends or insights about the district/school. A brief statement for each of the dimensions helps introduce or frame the discussion of trends which emerge in the data, particularly across data sources. Identify below statements about the strengths, as well as the priority need areas of the district/school.

Strenths	Needs
High Speed Internet	 Computers in student computer lab need to be replaced over ten yrs.old
New teacher touch screen computers and Ipads	Student Computers in classrooms need to be replaced over ten yrs. Old
About 50% of classrooms have projectors● with projection screens and/ or smartboards	Purchase digital monitor for information • center for parents
Online CDA Training for all teachers through CLI Engage.	Facilitating access to district website for updating
OWL online resources with CDROMs	Wi-Fi Access campus wide
 Web-based assessments for LAP3/ OWL/ DECA 	Update computers of other personnel not in classrooms
2 ipads with wifi for every student	•
Mini Ipads & MP3 players for every teacher	•
Web-based monitoring & tracking of services	•
Maintained by district technology department	•

Summary of Needs

- Campus is in dire need of Wi-Fi access to facilitate monitoring, training, and assessments with present technology such as Ipad, and laptops.
- To improve channels of communication with parents we need to establish a digital resource center to effectively communicate with parents. i.e. digital monitor display
- New student computers in Technology Lab.
- Aging computers in the classrooms and other areas must be replaced.

Demographics

Purchase and implement the use of a parenting education curriculum Upgrade/remodel school facility to meet student demographic Provide staff with additional ChildPlus and Skyward training

School Culture and Climate

Analyze the data from parent surveys to address family needs on a timely basis School will provide incentives and increase the recognition of parents and staff. Need for expansion and remodeling of cafeteria and restroom facilities.

Curriculum, Instruction and Assessment

Practice- Based Coaching plan including classroom observation, face-to-face coaching, and individualized professional development plan Provide on-going monitoring training (LAP-3) for instructional staff Design and implement lesson plans focusing on health and safety

School Context & Organization

Public announcement speakers to reach outdoor areas in breezeways, playgrounds, bus drop-off, and restrooms. (for fair warning during drills and emergen Build an enclosed area to protect students from weather elements as they wait for buses or daycare vans. Appropriate sink faucets to suit hand strength of four year olds in all classrooms. Six foot perimeter fence to be in federal compliance with student safety. Complete playground canopy extension to cover rest of playground. Traction support for all doors for safety where non-existent.

Student Achievement

Implement teacher database including OWL, LAP-3, and Student Progress Monitoring Report (9week) Instructional staff training to provide individualized instruction to address student needs Modify daily schedule to increase instructional time by 2019.

Teacher Quality

Head Start Performance Standards training for all staff Implement Conscious Discipline Plan

Family & Community Involvement

Purchase and receive training to implement a parenting education curriculum before August 2017 to be in compliance with Head Start Performance Standard Designate different areas on campus as parent resource centers and provide program information in all content areas and up-date as needed.

Coordinate training for PFCE Credentials to be completed by the end of the school year.

Increase outreach in community to promote program awareness.

echnology

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